

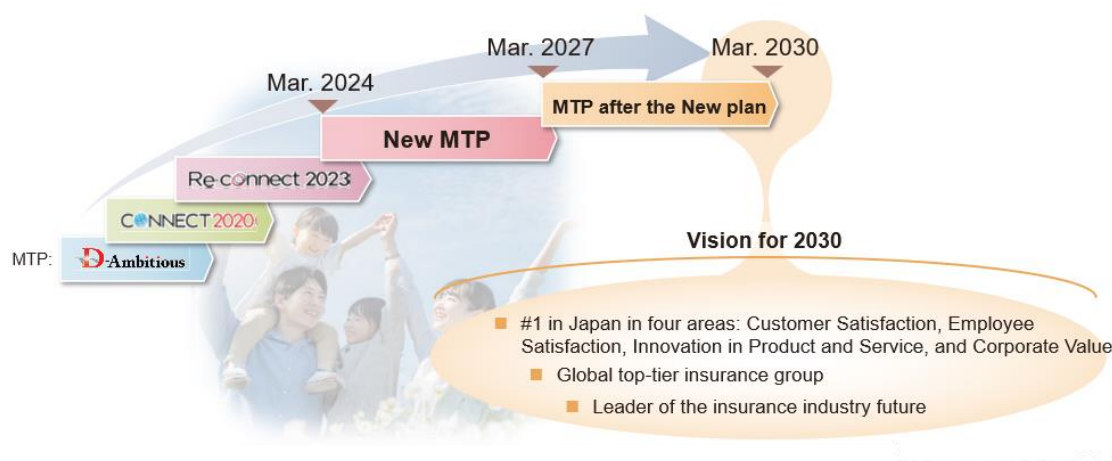
[Unofficial Translation]

March 29, 2024

Launch of the Dai-ichi Life Group Medium-Term Management Plan covering fiscal years 2024 to 2026 and Revision of the Group Principles

Dai-ichi Life Holdings, Inc. (the “Company”; President: Tetsuya Kikuta) today released the Dai-ichi Life Group medium-term management plan (“MTP”) covering fiscal years 2024 to 2026.

1. Dai-ichi Life Group’s Vision and Positioning of the New MTP



Our **vision for 2030** is to be **#1 in Japan** in the four areas: “**Customer Satisfaction**”, “**Employee Satisfaction**”, “**Innovation in Product and Service**”, and “**Corporate Value**”, to be a “**Global top-tier insurance group**” and “**Leader of the insurance industry future**”.

We have formulated the **New MTP** by **backcasting from the vision for 2030** and specifying what we need to achieve over the next three years.

2. Revision of the Group Principles and Formulation of Core Materiality

We have revised our principles and established “**Group Purpose**” and “**Values**” to embody what we want to achieve and to serve as a guideline to move forward as a group.

In addition, based on the established Purpose, we have redefined our priority issues and newly formulated “**Core Materiality**” to realize the vision for 2030.

Please refer to the following URL for the contents of the New MTP
(including the contents of the Group Principles and Materiality)

https://www.dai-ichi-life-hd.com/en/investor/pdf/event_006.pdf